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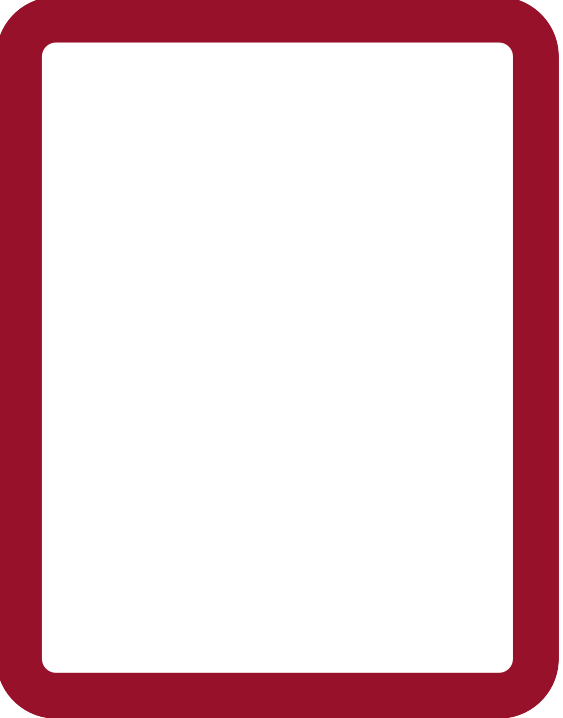
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O %/L)- 1/)M%1 %E' +%1

% -DP HV ,VDP LQJ HUDQG \$ QMKRQ 1 XJ HQW



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W K H L S J U L Q S L U L W P X S K O D V I H V H N , Q W K S I D V W D U V H U L W D D K D G
D Q D U U R V S H B I N V U R R X W V W K H F K R R S U V P L V H V Z H Y H W K L V
I H D U R X U O R Y H I O H D G P D V W H Q : D K O P D Q G H F L G W E K D Y H P R U H
S D U W L F L \$ D R V W K Q W X G E Q W 7 K X W K V H Q L R D Q V M X Q L R H V H
D V N H V G S D U W L V F B S Q D S L Y W K H R L Z U Q L Q W H U S U H R M O D W N R Q R Y U
W K Q H [W K U G B I V / R Y W K / R U G R X X R G Z L W K Q B X U H D D W Q Z L W K
D O O I R X U V R X O D Q G Z L W K D O O I R X U P L Q G D Q G Z L W
7 K H F K D S W Q U Y L D I O Z D V H J D Q L W B Y L G H R I ' L J L W D I O G L D
V W X G H Q W V D V N L Q J T X H V W L R Q V W R V W X G H Q W V D Q G

QRYH * RG Z LVK VKHLUKHDUWP LQG DQG VRXO) RORZ LQJ VKDWZ HUH VKH SOIGJ HV DQG
VRQJ V QIG EI RXU P LGGOH VFKRRO DQG KLJK VFKRRO FKRLU \$ IVMU RXU Z RUMKLS
VHUYLFH Z H KDG D SUDA HU VHJ P HQWGHGLFDMMG VR YDURXV VKLQJ V JRLQJ RQ LQ RXU
VFKRROVXFK DV RXU EDVHEDDDQG VRIVEDDDWDP V VHQLRUV DQG RXU DOXP QL
) LQDD 0 U : DKOP DQ VDNHV VKH VAP H VR LQMRGXFH VKH 6KHP D SUDFWFH LW DQG
LQMRGXFH VKH MXQLRU DQG VHQLRU JURXS VKDMLV SUHMHQMQJ VKDWGDI



7KH IHGEDFN RQ VKLV \ HDUV 6SLLWXDO (P SKDMLV Z DV YHU SRMLMYH 0 LW
%DUEHU VDLG 6SLLWXDOHP SKDMLV Z HHN Z DV DQ DP DJ LQJ Z HHN 0 \ IDYRUVM SDUW
RI HDFK GDI LV FRP LQJ VRJ HMKHU VR Z RUMKLS VKH / RUG , QRYH VR KHDU VKH FKLOUHQ
Z RUMKLSLQJ Z LVK FRQMDJ LRXV NRI 7KH VSHDNHUV P DGH VKH VFUSVXUH YHU

DSSQFDEOH VR VKH WKXGHQW QYHV DQG HQFRXUDJ HG DQG FKDDHQJ HG VKHP VR LP SOHP HQMLWLQ VKHLU
HYHU GDI QYHV 7KLV \ HDU Z H Z DQWIG VR IREFXV RQ VKH * UHDMMW&RP P DQGP HQWDV IRXQG LQ 0 DUN

\$ QG \ RX VKDDQRYH VKH / RUG \ RXU * RG Z LVK DDA RXU KHDUWDQG Z LVK DDA RXU VRXODQG Z LVK DD
\ RXUP LQG DQG Z LVK DDA RXU WWHQJVK DQG ' HXWURQRP \ + HDU 2 , VUDHO KH / RUG RXU * RG

VKH / RUG LV RQH <RX VKDDQRYH VKH / RUG \ RXU * RG Z LVK DDA RXU KHDUWDQG Z LVK DDA RXU VRXODQG Z LVK
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DERXW6SLLWXDO(P SKDMLV : HHN , DP H[WHP HO SURXG RI VKH Z RUN VKDWWKH VHQLRUV DQG MXQLRUV GLG
LQ SUHMHQMQJ * RG V : RUG IURP VKH * UHDMMW&RP P DQGP HQW 7KHLU SUDA HUV DQG UHMDUFK DQG
SUHSDUDMRQ Z HUH D J UHDEQWMLQJ VR VKH XSSHU VFKRROWKXGHQW 7KH XSSHU VFKRROVSHQWVAP H
QRNLQJ DWKX FURW FXOXUDOH[SHUHQFH RI QDUQLQJ DERXWVKH 6KHP D DQG VKH + HEUHZ QDQXDJH
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Z RUMKLS RXU / RUG 0 DQ RI VKH WKXGHQW P HP RUJ HG VKH ILUWSDUWRI VKH 6KHP D LQ + HEUHZ : H DUH
VKUDDIG VR KDYH H[SHUHQFHG VKLV LQFUHGLEOH Z HHN DQG DUH QRNLQJ IRUZ DUG VR DQRMKHU \ HDU RI SUDLVH
DQG Z RUMKLS IRURXU * RG



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+ HDU 2 , VUDHO VKH / RUG LV RXU * RG VKH
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D Q G R S S R U W X Q L W L H V W K D W D Z D L W W K H P Q H [W \ H D U
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X S K L V F U R V V G D L O \ D Q G I R O O R Z O H
. H Q G D O I D Y R U % W H O H U V L W H U H P L D K) R U N Q R Z
W K S O D Q K D Y H R U R X G H F O D W K A R U G S O D W S U R V S H X
D Q C R W K D U P R X S O D W V L Y H R X D K R S H Q C I X W X W K H
D Q C K H U I P L O O R Y K R V W D C R G R I E H O L H Y H W K H K L R P H R Q
6 X Q G D \ Q L J K W V
. H Q G D I O D O E H H Q Q D F W L P Y H P E H R I W K W K H D W H S D U W P H Q W
X Q W K D V H D Z K H Q K I G H F L G W H K U M R P H W K Q I Q Z & K H H G K H
O R Y H C K H H U I D Q W K I R R W E I D Q C E D V N H W E I D I O H V % X W K H U
I D Y R U I W L H P H V I D P L O W L P H H Q G D O I D Y R U I D V F W L Y L I W L H V
U H D G L Q D N L Q V K R S S L Q Q C R U J D Q L J I G C H O R Y H Z R U N L Q J
D U R X C C U I D P L O \ D F U H D U P W D N L Q D U R I W K H R D W D Q G
F K L F N H E Q W W H U D Y R U S W U W K H U G R J V K H K D V E O D O D E
6 R R N L H P L Q L D W K D W H K V K X S Q K D U O D C E R U G R I O O D E
P L [/ R O D Z K R Z D V D U H V F X H R J . H Q G D O I D Y R U K W H L G L V
& K U L V W P 6 I K V H O R Y H W K H O L J K W G V H F R U D W E L D Q N L Q F J R R N L H V
Z D W F K & C U L V W P H D W L H D V Q C S H Q G W Q P Z L W I D P L O U R X Q G
W K H K R O L G D \ V
. H Q G D M O R Q H G & \$ Z D \ E D F N Q W K C I D Z K H Q W D W W B O D G H V
O R X Q W B K Q L V V 6 E B Q Z O H Q K H Z D V L Q Q G J U D G 6 I K H Z D V
Y H U W K D Q N I K H Q W K V F K R R R O R F K V D Q J H U G R B U H H V Q R H G
6 K H L O R R Q J R U Z O W K H V H Q L Q R H U [W H D D Q S O D W E H F R P H
D Q H D U O \ H G X F D W L R Q W H D F K H U D I W H U V K H J U D G X D W H V + & \$
. H Q G D L O W O X F B V Z H H S W H V H Q C W K H O D V V U R V R P D W H G : R R G . H Q G D Q Q J O L W K I D F K H 6 U K H I R H D E R Y H Q C
E H \ R Q C K H H I I R B Q W K H Z R U N D Q C Y H Z Q L C F O R P H E D F W R R P R U H I V K H Q R W D S S A L W K H U H V X 6 K W L V Q D W U D W C
D V N R U K H O B X W W D W U X W H K H Y R L H H Q C K H U G H D Q K H U Z U L W L C K J H V H D O D U R O P H R G H I R U R X Q J H W X G H C
. H Q G D O O D S S U H F L D W H V D O O W K H W H D F K H U V Z K R Z D Q W \ R X W R G R Z H O O L Q V F K R R O
, Q H Y H U \ W K I Q C R I V . H Q G D . Q Q J V K L Q H V D G H G L F D D W Q H G D U G Z R U N W Q I Q W K H W K W K H L V H [F H O C L I Q R H I
V F K R Z R O U N W K U L Y R L Q W K V W D J H R L Q W R K X U F K L F K H H U R C W H D W W L F W R W K V H W D Q L Q V S L W H I Q P S C H Z K D
L W H D Q W D L V Z H W K X U S R M H F D Q Z W L W R H W K H Q F U H G Z L E W K H Z L C F O R Q W L V Q K H R Z D Q C D N H D G L I I H U H W Q
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1C GAGA GNV E=NG " ; L?<; E; G 1HØ; E1?; LHGL " ?AG

% -RVHSK %ULVRZ DQG + RØHQ . QRWW

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IV RIIFIDØ XQGHUZ D IRURXU(DJ ØIV

7KH EDVHEDØVADP VDMAG VKHIU VHDVRQ RII D ØVØH URXJ K Z IMK D ØRVV VR (DVWFHQWDO
RQ) HEUXDU VK %XW Z IMK VRP H KDUG Z RUN DQG GHMUP IQDMRQ VKH UHGHP HG
VKHP VHOYHV Z IMK D YIFVRU RYHU (] HNIHO \$ FDGHP \ RQ) HEUXDU VK -DP HV
,VDP IQJ HU DQ VK JUDGH VDMU IV RSWP LVWF IRU VKH VHDVRQ 7KIV VHDVRQ VKRXØ J R
UHDØ Z HØDV ØRQJ DV Z H NHHS KIMQJ DQG SØ IQJ JRRG GHIHQVH : HVRQ . QRWW D VK
JUDGHU Z KR SXØV GRXEØ GXW IRU -9 DQG 9DULW VDIG Z H Z IØ GR SUHW JRRG VKIV
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7KH VRIVEDØ VADP RSHQHG XS VKHIU VHDVRQ Z IMK D YIFVRU RYHU
(] HNIHO\$FDGHP \ (ØYHQVK JUDGH VDMU \$QQD &ØILH \$P IFN VDMAG VKH
VHDVRQ IV RII VR D URXJ K VDMEXWMKURXJ K SUDFWFH DQG GHGLFDMRQ VKH VADP
Z IØVXUHØ IP SURYH 3IMFKHU/ HDK 3DFH VDV Z H DUH JRIQJ VR W RXUEHV
VR Z IQ DQG GHYHRS DV D VADP 7KH RYHUDØYIEH RI VKH VADP IV SRVMYH
Z IMK P DQ SØ HUV EHØHYLQJ II VKH UHØ RQ HDFK RVKHU DQG WXVWHDFK RVKHU
VR IXØLOVKH NREV VKH KDYH EHHQ JLYHQ VKH Z IØGR Z HØRQ VKH VHDVRQ
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FRQMQXDØ GHP RQVDMV &KULWØNH TXDØMHV NIQQQHV ØDGHUMKLS DQG D
KHDUM RU KHØIQJ RVKHU + IV DFWRQV UH ØHFWRXU VFKRROV VKHP H YHUV IRU VKH
\ HDU

,I DQ RQH Z RXØ FRP H DVAU 0 H ØWKIP GHQ KIP VHØ DQG VØNH XS KIV FURVV
GDLO DQG IRØRZ 0 H / XNH

+ &\$ IV VKH RQØ VFKRRO* DYIQ KDV HYHU NØRZ Q + H NRIQHG VKH + &\$ IDP IØ DV
D NIQGHUJ DUMAQU Z KHQ VKH VFKRROZ DV IRUP HUØ NØRZ Q DV 6KDGHV 0 RXQVLIQ
&KULVMØQ 6FKRRO 6IQFH VKHQ KH KDV H FHØHG IQ VKH FØVVURRP

2 YHU VKH \ HDU * DYIQ KDV EHHQ DQ IQVAU UDO SDUW RI + &\$ V VKHDWH
GHSDUP HQW + H IV RIVAQ VKH ØDQ IQ VKH &KULVP DV DQG VSUQJ SØ V Z IMK VKH
P RVWUHFHQWSURGFWRQ EHIQJ \$ &KULVP DV &DURO , YH ØRYHG Z DVFKIQJ * DYIQ
JURZ IQVR D VVX ØDGHU IQ VR P DQ DUHDV DWVFKRRO 6KHØ 0 DQVRQ VKHDMU
VDFKHU VDMAG + H ØDGV Z IMK KHDULQ Z RUMKLS HQFRXUDJ HV KIV FØVVP DMV
VR VWLYH IRU VKHIU EHVWLQ VKH FØVVURRP DQG EUQJ V GHGIFDMRQ VR KIV UØIV IQ
VKHDMU + H VSHQGV D ØRWRI VP H SHUHFWQJ KIV UØIV IQ VKH SØ V Z H KDYH
GRQH + IV SHURUP DQFHV RI 8 QFØ \$QGHZ IQ 7KH 0 DJIFIDQ V 1 HSKHZ DQG
6FURRJ H IQ \$ &KULVP DV &DUROZ HUH VR IXQ VR Z DVFK

\$ V D MQRU * DYIQ VVSSHG RXWRI KIV FRP IRUMJ RQH DQG EHJ DQ VIQ IQJ IQ VKH
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VKH ØDGHU RI VKH FKRIU ØDGIQJ IQ FKDSHØDQ RVKHU VSHFIDØHYHQW + H KDV
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+ H DZ D V ØRYHV D JRRG GHEDVA DQG FKDW HVSHFIDØ Z IMK 0 UV 6SLJ QHU EDFN
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: KHQ QRMIQ VKH FØVVURRP RUKHØIQJ DWVSHFIDØHYHQW * DYIQ FDQ EH IRXQG
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DV VKH UDQ KIØV DWVKH HQG RI SUDFWFH HQFRXUDJ IQJ KIV VADP P DMV QRWR
JLYH XS DQG VR GR VKHIU EHVWDOVKH Z D VR VKH HQG + H Z DV GHILQMAØ D
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DVSHFW RI KIV ØIH) URP KIV DFDGHP IF DFKIHYHP HQW DQG VVØDU SHURUP DQFHV
RQ VØJ H VR KIV DFWYH IQYROYHP HQWLIQ FKXUFK DQG VXSSRUWIRU RXU VADP V KH
H HP SØIHV Z KDWIWP HDQV VR ØYH Z IMK IQMAQMRQ : H ØRN IRUZ DUG VR VHILQJ
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, WØNHV D VSHFIDOKHDUWR UHDFK RXWR VØGHQW DQG IQYHVWLQ VKHP GDLO , WØNHV DQ HYHQ ELJ J HUKHDUWR FDUH DERXWVKHLU VSILUØDOZ HØEHLQJ 2 XU DP DJ IQJ SK\ VLFDO HGXFDMRQ WIDFKHU . UVM* RRGF DQ KRØV VØRVH YØXHV DQG VR P XFK P RUH 0 HHW &RDFK *

+ RZ ØRQJ KDYH \ RX VØXJ KWDW+ &\$ " \$ P DJ IQJ <HDUV

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VKH VKDØUXQ DQG QRWEH Z HDU

VKH VKDØZ DØN DQG QRWDLQW

: KDW SLHFH RI DGYLFH \ RX KDYH I RU \ RXU VØGHQW" -XWEHFDXVH \ RX GRQ W VØUWZ KHUH \ RX Z DQWGRHVQ WP HDQ \ RX DUHQ WZ KHUH \ RX DUH VXSSRVHG VR EH * RG LV DØZ D\ V VKHUH SXWKLP VWLQ HYHU VKIQJ \ RX GR DQG Z DVFK Z KDWKDS SHQV

+ &\$ LV EØVVHG VR KDYH VXFK D VWRQJ DQG NLQG KHDUMIG WIDFKHU RQ VØII 6 VØ VØQHGH QH WP RQVK VR ØDUQ P RUH DERXWDQRVKHU WIDFKHU



[illegible]

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5HSRUWHUXNH\$OGULG7XFN U
%ULQN-RVHSK%ULVWR&ZDPHUN Q
%RRWKDIYL0\HUV5\DQ5HHY V
*DEH 6WHYHQV
3KRWRJUDSKHDFHV,VDPLQ HU
+ROGHQRW:WVWR.QRWWD F
*DUUHW \$QWKRRQ\ 1XJHC V

